Master's programme Industrial management

The international 2-years Master's Degree programme in Industrial Management taught in English in cooperation with terman partner University of the sciences Mittweida gives students opportunity to get two Master degrees in Belarus and





MODULE

Drug Chemistry and Technology Basics, Cleaner Production and Mega-Trends in Pharmaceutical Industry (Chemistry for Drug Substances)

Prof. Tatsiana Savitskaya Assoc. Prof. Iryna Kimlenka

Lectures1,2

- Cleaner production strategy;
- Mega-trends in chemistry;
- Management in pharmaceutical industry;



Prof. Tatsiana Savitskaya, Head of the module



PhD. Iryna Kimlenka

- Pharmaceutical chemistry basics;
- Terminology of drugs, quality standards, control by pharmacopeias.



Prof. Natallia Loginova



PhD. Anastasiya Sladkova

- Up-to-date concept of drugs technology;
- Very common basics of drugs technology;



PhD. Evgeni Grinyuk

- State-of-art strategy for the development of new generations of drugs;
- XXI century drugs and antioxidant protection of the organism.



Prof. Oleg Shadyro



Corresponding Member of NAS Sergey Usanov

Teaching Methods

- Lectures;
- Seminars;
- Labs;
- Group projects;
- Interactive case studies.

Total: 72 hours in class (5 ECTS)



Contents

- What is Chemistry?
- Students' Activity "Chemicals in our Life"
- Sustainable Development Concept
- The New Face of Chemistry
- Up-to-Date Chemical Reactions Metrics
- Students' Activity "Metrics"
- Inherently Safer Design
- Top 10 Countries and Pharmaceutical Companies

Chemistry and Chemicals in Our Everyday Life



-Anonymous

What is Chemistry?

Chemistry is the study of substances in terms of:

- **Composition** What a material is made of;
- **Structure** How the elementary particles are put together;
- **Properties** The characteristics of the material;
- **Reactions** How it behaves with other substances.



Chemical reactions



conditional division, it is not always possible definitely identify the substrate and reagent

Chemical reactions happen when:

- tarnish is removed from silver;
- electricity is produced from burning natural gas;
- fertilizer is added to help plants grow;
- food is digested;
- rust is formed on iron nails.







Drugs: More Than Chemical Reactions

Two main opinions on Chemistry:

✓The benefits of chemicals are difficult to overestimate;

Chemistry causes the enormous damage for environment and human health.



Opinion 1



 The chemical industry is one of the most important in the world, worth a staggering US\$3.6 trillion a year (according to the American Chemistry Council, ACC).

 It has dramatically changed and improved our lives. It is impossible to think of modern-day civilization without ChI.

Chemicals in Our Life



Chemicals Commonly Used in Toothpaste

Chemical	Function
Calcium Carbonate	Acts as an abrasive to remove plaque
Sorbitol	Prevents loss of water and hardening of toothpaste
Carrageenan (seaweed extract)	Keeps toothpaste from hardening or separating
Glycerin	Makes toothpaste foam in the mouth
Sodium lauryl sulfate	Acts as a detergent used to loosen plaque
Triclosan	Inhibits bacteria that cause plaque and gum disease
Titanium dioxide	Makes toothpaste base white and opaque
Sodium fluorophosphate	Prevents formation of cavities by strengthening tooth enamel with fluoride
Methyl salicylate	Gives a pleasant flavor of wintergreen

Chemicals in Our Life



- Rapidly soluble film strips Listerine Pocket Paks (Bio Film Holdings Limited Company);
- Edible Films (Japan Company PIP Health).

Chemicals used:

Essential oil: thymol and eucalyptus Methyl salicylate

Mint







What kind of characteristics of chemicals are useful in our lives?

Characteristics	Main Living Environment		
Flammable	?		
Sticking	?		
Elastic	?		
Lightweight and strong	Plastic		
Grease-cutting	?		
Flavored	?		
Scented	?		
Exterminating harmful insects	?		



• For decades Chemistry was not interested in sustainability or protecting the environment.

• By the 1970s and 80s the image of the chemical industry was as dirty as its origins.



Global pollution = F (chemistry)









What is the Sciences color?



2010 Public opinion poll results, Moscow State University, Russia

Transforming our world: the 2030 Agenda for Sustainable Development United Nations Summit 2015, New York



Sustainable development :

two meanings

Linguistic

Sustainable steady growth.

Conceptual

Continuing development that is not contrary to the continued existence of mankind and its development in the same direction.

Sustainable Development

1987

A United Nations Commission on Environment and Development (Bruthland Commission)

"Sustainable development is development that meets the needs of the present without compromising the ability of future generations to meet their own needs. It contains within it two key concepts:

the concept of **needs** the idea of **limitations**





NOT "Back to the Nature" BUT "Back to the Future"

Traditional Way of Ecological Problems Solving

"END-OF-PIPE" STRATEGY

Methods used to remove already formed contaminants from a stream of air, water, waste or similar. These techniques are normally implemented as a last stage of a process.



The most popular color is



Generate less waste



Recycle everything that cannot be reused



Educate the community on ecofriendly options



Evaluate the environmental impact of actions



Nourish discussions and activities that integrate environmental education into existing curriculum

Green Economy

- United Nations Environment Programme (UNEP) defines a green economy as one that results in "improved human well-being and social equity, while significantly reducing environmental risks and ecological scarcities" (UNEP 2010).
- A green economy is low-carbon, resource efficient, and socially inclusive.

Green Economy

Irina Bokova, UNESCO Director-General, looking back on 2011 and setting some priorities for 2012, emphasized that it's necessary to build up not only green economy, but also **green society**. Even though little time has passed, there's no doubt the green strategy affected all spheres of life and our world is well on the way towards the new **green civilization**.



"Going green"

 This phrase often carries a negative connotation in the business world, because business owners and managers often associate making changes to become more environmentally friendly with increased costs.
However, businesses that go green can improve quality.

 Going green can be expensive in the short term, but in the long term, many changes often pay for themselves.



"Going green"

A company that makes environmentally friendly changes may boost its reputation with its customers, which may lead to more business.

Being environmentally friendly may also help a business to attract better employees, which may make it more efficient and also produce a better work environment.



Cleaner Production, CP

• The concept was introduced by **UNEP** in 1989.

CP is the continuous application of an integrated preventive environmental strategy applied to processes, products and services to increase ecoefficiency and reduce risks for humans and the environment.

It applies to:

- production processes: conserving raw materials and energy eliminating toxic raw materials and reducing the quantity and toxicity of all emissions and wastes;
- products: reducing negative impacts along the life cycle of a product from raw materials extraction to its ultimate disposal

Lifecycle from "cradle to grave"

Cradle to Cradle (C2C)

Cradle to grave pattern > Cradle to cradle pattern

Cradle to Cradle: Remaking the Way We Make Things. 2002

William McDonough and Michael Braungart





The New Face of Chemistry

Sustainable Chemistry

Green Chemistry



Important: Definitions (terms)!



R.S. Kaplan, 1997 *Emeritus Professor of Harvard Business School*

Theorem 1. 50% of all problems we have because of people use the same definitions for different things.

Theorem 2. The rest 50% of the problems we have because of people use the different definitions for the same things.

Green Chemistry...

...has been recognized as fundamental tool for design and attainment of sustainable **development** through the use of multidisciplinary scientific know-how, such a discipline produces benefits in all areas concerning sustainable development: environment, economy and society.

Green Chemistry = Sustainable Chemistry?

• To differentiate **Green Chemistry** and Sustainable chemistry or we take the risk of confusing purpose and **procedure**.

Joaquin Barroso

Green Chemistry is oriented towards the way we perform chemistry in order to achieve a *sustainable* chemical industry.



Green Chemistry = Sustainable Chemistry?

Sustainable Chemistry is the philosophical approach with which the ongoing transformations can still be performed while the damage to the environment, namely our ecosystems, is brought to a minimum in order to maintain our industry and the benefits there from for generations to come and spread to a larger scale. But this is not only a mater of environmentalist nature, it is also an economical matter.

Qing-shi Zhu, a physical chemist and manufacturer of methanol automobile fuel from biomass sources, during a press conference said:

"The 'green' in green chemistry is also the color of money."

The Royal Society of Chemistry in UK

The American Chemical Society

The International Union of Pure and Applied Chemistry (IUPAC)



The International Journal GREEN CHEMISTRY

The Institute of GREEN CHEMISTRY

Symposia on GREEN CHEMISTRY



The Father of Green Chemistry, Prof. Paul Anastas

Green Chemistry is a New Solution of Ecological Problems

POLLUTION PREVENTION STRATEGY

P² focuses on the reasons of the environmental pollution

The Green Chemistry message is simple: Seek prevention, not cure!



Green Chemistry Activities



Old and New Metrics of Chemical Reactions

Traditional

Reaction Yield = $\frac{\text{quantity of product isolated}}{\text{theoretical quantity of product}} \times 100\%$

Alternative

% Atom Economy = $100 \times \frac{\text{Relative molecular mass desired products}}{\text{Relative molecular mass of all reactants}}$

Rotating Chair

The ground Rules:

- 1. The Lecturer gives the definition of the first metric.
- 2. The first student will repeat it.
- 3. The Lecturer gives the definition of the second metric.
- 4. The second student summarizes what has been said before then develops the idea further (i.e. two definitions together)
- 5. And so forth.

Atom efficiency or atom economy (AE)

- Barry Trost
- Benzene sulfonate route to phenol



Total AE = 116/260 or **44.6%** A carbon AE is 100%, A sulfur AE is 0%. **Environmental Factor (E-factor)** defined as the mass ratio of waste to mass of desired product (R. Sheldon, 1994).



Large scale chemistry1-5Pharmaceutical chemistry25-100

Relative efficiencies of different chemicals manufacturing sectors

Bv-product weight /

Product tonnage	Product weight
10 ⁶ –10 ⁸	<0.1
10 ⁴ –10 ⁶	1–5
10 ² -10 ⁴	5–50+
10-10 ³	25–100+
	Product tonnage 10 ⁶ 10 ⁸ 10 ⁴ 10 ⁶ 10 ² 10 ⁴ 1010³

It's important: E-factor includes solvents, catalysts etc.

Sildenafil citrate synthesis metrics







Citric acid, 2-butanone

- Thionyl chloride
- Replaced with a simple catalytic hydrogenation reaction
- KOBut in tBuOH

The amount of organic waste produced by the sildenafil citrate processes at various time points



Measures (Metrics) of the chemical reactions efficiency

Reaction mass efficiency =

 $\frac{\text{Mass of product C} \times 100}{\text{Mass of A} + \text{Mass of B}}$

Optimised medicinal chemistry process 1994

Reaction type	Step No	RME	Atom econ.	Yield
Amide formation	1	25%	61%	92%
Reduction (nitro to amine)	2a	83%	83%	100%
Activation/acylation	2Ь	48%	71%	84% from (2)
Cyclisation	3	61%	65%	100%
Chlorosulfonation/sulfonamide formation	4 Reaction	73%	90%	71%
	4 Purification	80%	100%	80%
Salt formation	5 Reaction	91%	100%	91%
	5 Purification	90%	100%	90%
Overall process		10%8	56%	36% from (1)

Measures (Metrics) of the chemical reactions efficiency

Table 5 Comparison of the E-factor of sildenafil citrate with industry norms

Industry segment	Annual product tonnage	E-factor
Oil refining	10 ⁶ -10 ⁸	ca. 0.1
Bulk chemicals	10 ⁴ -10 ⁶	<1-5
Sildenafil citrate	30 - 40	6
Fine chemicals	10 ² -10 ⁴	5->50
Pharmaceuticals	10-10 ³	25->100

Pfizer: Crystal Faraday Award for optimizing the process of manufacturing Sildenafil citrate



The Presidential Green Chemistry Challenge Awards winners from the pharmaceutical industry (according to EPA)

Greener synthetic pathways award winners

Manufacturing of ibuprofen, an widely used anti-inflammatory drug (BASF, 1997).

Development of biocatalysts for preparing LY300164, a new potential antiepileptic (Lilly, 1999).

Efficient process for the production of Cytovene[®], a potent antiviral agent (Roche, 2000).

Application of green chemistry in the new industrial preparation process of sertraline (Zoloft[®] from Pfizer, 2002).

Development of a green synthesis for the production of Taxol[®], by cell fermentation and extraction (Bristol-Myers Squibb, 2004). New synthesis of aprepitant (Emend[®]), a potent antiemetic (Merck, 2005).

New green synthesis of β -amino acids used in the production of sitagliptin (Januvia®), an oral anti-diabetic (Merck, 2006).

An efficient biocatalytic process to manufacture simvastatin, an anti-dyslipidemic (Codexis, 2012).

Greener reaction conditions award

Enzymatic process involving a transaminase in the production of sitagliptin (Januvia[®]), an oral anti-diabetic (Merck and Codexis, 2010).

Optimization of three bio-catalysts for the industrial production of an important chiral intermediate in the synthesis of atorvastatin (Lipitor[®]), an anti-dyslipidemic (Codexis, 2006).

GC Metrics: what's new?

• R.Sheldon: Environment Quotient

EQ = E-factor x Harmfulness factor

- NaCl HF=1
- Salts of metals HF=100-1000



GC Metrics: what's new?

• *T. Hudlicky :* Effective Mass Yield (EMY) defined as the percentage of product of all the materials used in its preparation. As proposed, it does not include so-called environmentally benign compounds, such as NaCl, acetic acid, etc.

Effective mass yield (%) = $\frac{\text{Mass of products} \times 100}{\text{Mass of non-benign reagents}}$



GC Metrics: what's new?

- D.Constable: the use of Mass Intensity (MI) defined as the total mass used in a process divided by the mass of product,
 Mass intensity takes into account the yield, the solvent, the reagent used in the reaction mixture, and expresses this on
- a weight/weight basis rather than a percentage.

MI = E-factor + 1 and The ideal MI is 1 compared with zero for the E-factor.

David J. Constable is a Director of the American Chemical Society's Green Chemistry Institute

Pre-experimental selection route pro-forma

Atom economy

Expected overall yield

Atom economy \times expected yield

Number of individual stages

Number of separation/purification steps

List of VOCs to be used

List of toxic or other environmentally hazardous raw materials

List of toxic or other environmentally hazardous waste products

Significant energy requirements, *i.e.* estimated reaction time at >150 °C or <-15 °C

% Raw materials from renewable resources

List of specialist equipment required

Estimated raw material cost per tonne product

Additional metrics from experimental work

E-factor

Effective mass yield (excluding water)

kg VOC/kg product

kg waste/kg product to be treated on-site

kg waste/kg product to be treated off-site

Additional hazardous by-products identified

Identified options for recycling solvent/by-products on site

Estimated E-factor after on-site recycling

Inherently safer design

- Inherent "existing in something as a permanent and inseparable element..."
 - safety "built in", not "added on"
- Eliminate or minimize hazards rather than control hazards
- More a philosophy and way of thinking than a specific set of tools and methods
 - Applicable at all levels of design and operation from conceptual design to plant operations
- "Safe<u>r</u>," not "Safe"
- "What you don't have can't harm you" T.Kletz

The reasons of accidents in industry



Strategy of ISD

- Minimization
- Simplification
- Substitution
- Moderation
- Limitation



Top 10 Countries with the biggest global pharmaceutical markets

Rank	Country	Value of Pharmaceutical Market (in millions of \$)
1	USA	339,694
2	Japan	94,025
3	China	86,774
4	Germany	45,828
5	France	37,156
6	Brazil	30,670
7	Italy	27,930
8	UK	24,513
9	Canada	21,353
10	Spain	20,741

Top 10 Pharma Companies by global sales

2014	2013 2012				
# 🗢	Company	🗢 2014 (\$m) 🛭 🖨	2013 (\$m) 🔶	Growth (\$m) 🛛 🗢	Growth (%) 🛛 🖨
1	Novartis	47101	47468	-367	-1
2	Pfizer	45708	47878	-2170	-5
3	Roche	39120	39163	-43	0
4	Sanofi	36437	37124	-687	-2
5	Merck & Co.	36042	37437	-1395	-4
6	Johnson & Johnson	32313	28125	4188	15
7	GlaxoSmithKline	29580	33330	-3750	-11
8	AstraZeneca	26095	25711	384	1
9	Gilead Sciences	24474	10804	13670	127
10	Takeda	20446	19158	1288	7



How does chemistry change the world where we can see a lot of problems: global warming, lack of resources, pollution?



As Nils Bohr said:

"It is difficult to make the exact forecast especially for future"

"We can predict only the perspectives. But I'm absolutely sure it is impossible to overestimate the role of chemistry for sustainable development"

President of the International Union for Pure and Applied Chemistry (IUPAC) Kazuyuki Tatsumi about future of Chemistry.

